

Medicaid Transformation Waiver: ACHs and Project Framework

North Central Accountable Community of Health
June 6, 2016



Washington's Medicaid Transformation Goals

Achieving the Triple Aim

- Reduce avoidable use of intensive services and settings
- Improve population health
- Accelerate the transition to value-based payment
- Ensure that Medicaid per-capita cost growth is below national trends

Waiver Initiatives

Initiative 1

Transformation through Accountable Communities of Health

Delivery System Reform

- Each region, through its Accountable Community of Health, will be able to pursue projects that will transform the Medicaid delivery system to serve the whole person and use resources more wisely.

Transformation Projects

Initiative 2

Enable Older Adults to Stay at Home; Delay or Avoid the Need for More Intensive Care

Benefit: Medicaid Alternative Care (MAC)

- Community based option for Medicaid clients and their families
- Services to support unpaid family caregivers

Benefit: Tailored Supports for Older Adults (TSOA)

- For individuals “at risk” of future Medicaid LTSS not currently meeting Medicaid financial eligibility criteria
- Primarily services to support unpaid family caregivers

Medicaid Benefits/Services

Initiative 3

Targeted Foundational Community Supports

Benefit: Supportive Housing

- Individualized, critical services and supports that will assist Medicaid clients to obtain and maintain housing. The housing-related services do **not** include Medicaid payment for room and board.

Benefit: Supported Employment

- Services such as individualized job coaching and training, employer relations, and assistance with job placement.



Transformation Framework

The framework is a high-level overview of the strategies necessary to achieve the desired outcomes under each domain.

Domain 1: Health Systems Capacity Building*

- Workforce and non-conventional service sites
- Primary care models
- Data collection and analytic capacity

** All Domain 1 projects must demonstrate a direct connection to Domains 2 or 3*

Domain 2: Care Delivery Redesign

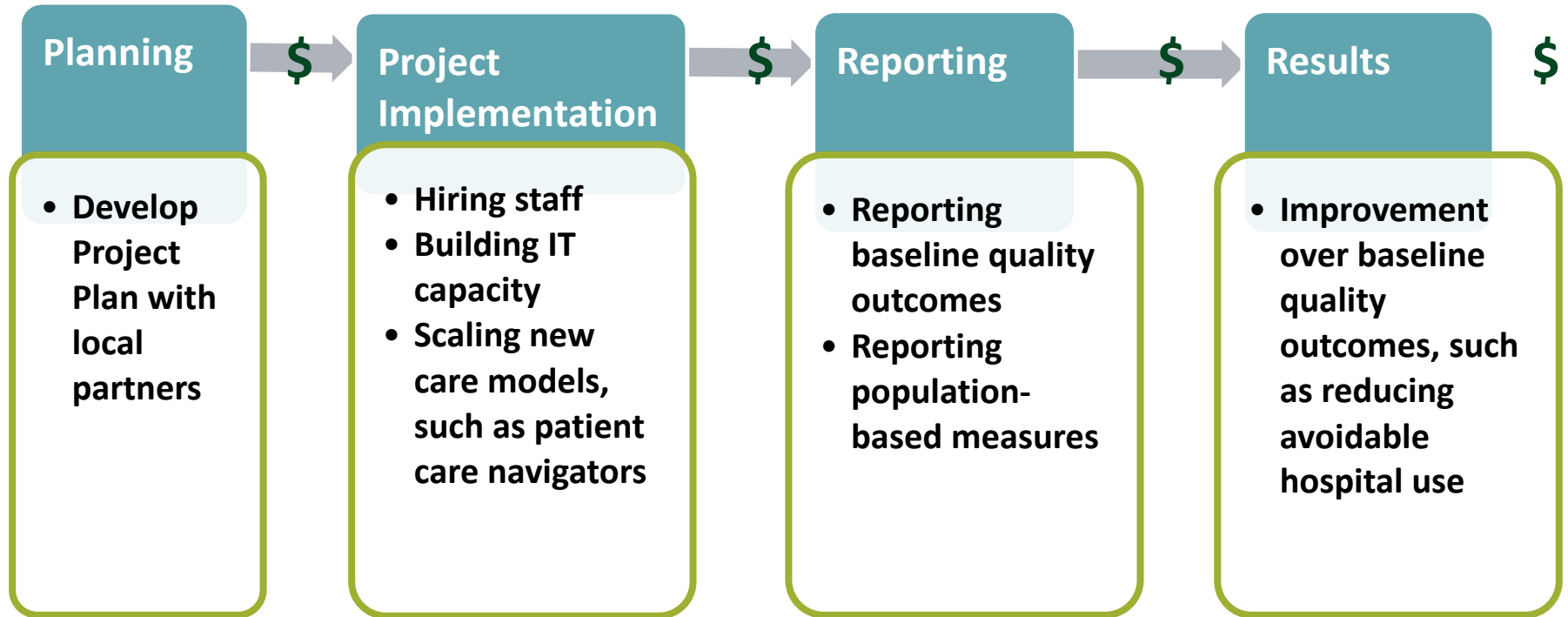
- Bi-directional integration of care
- Care coordination
- Care transitions

Domain 3: Prevention and Health Promotion

- Chronic disease prevention and/or management
- Maternal and child health

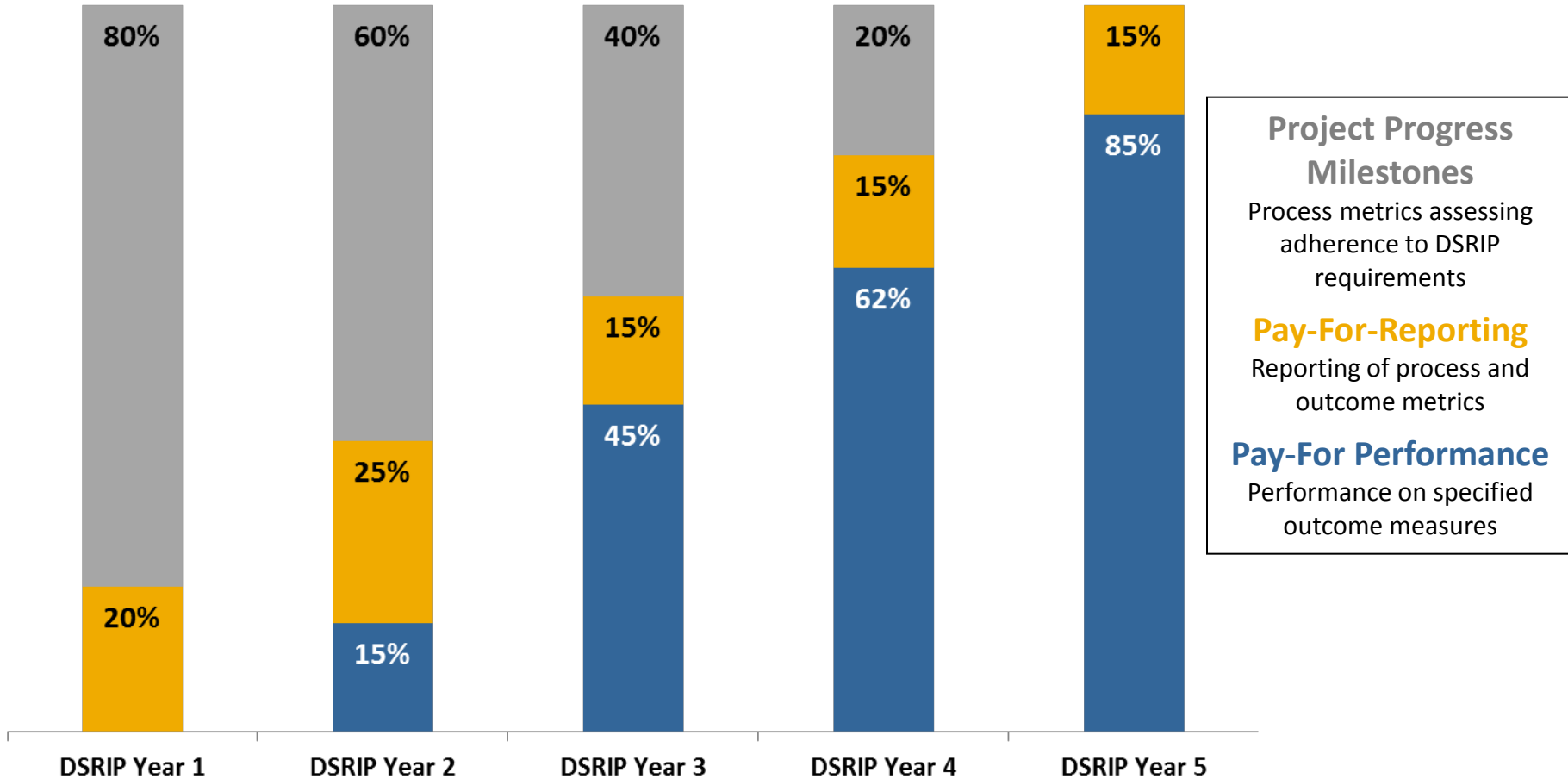
Examples of Incentive Payment Milestones

Types of milestones and system-level improvements hypothetically eligible for incentive-based payments



Initially, payments focus on more process oriented changes; focus later shifts to more outcome-based measures.

New York DSRIP Funding Allocation



Transformation Toolkit Example

Domain: Care Delivery Redesign

Project title: Bi-Directional Integration of Care

Objectives:

- Spread & sustain effective models of integrated physical & behavioral health care
- Improve communications & protocols between different provider types and organizations
- Address needs of clients not easily engaged in primary care settings & support individuals needing more intensive level of behavioral health care

Core components:

- Implement an assessment tool for baseline and progress measurement
- Plan & implement a physical-behavioral health integration program
- Develop strategies to promote recovery navigation & linkages to other supportive services; assure individuals are linked to other community-based services that support wellness and recovery

To be specified in final toolkit

Metrics:

- Consistency with statewide common measures



Implications & Considerations

- Project identification
 - How do the projects support the ACH vision of a transformed system?
- Project selection
 - What criteria?
 - How does the project relate to regional needs assessment and the state's project framework?
 - What data are available to assist in decision-making?
 - Who decides?
 - Role of board and advisors
 - Conflict of interest considerations
 - Independent assessor role



Implications & Considerations

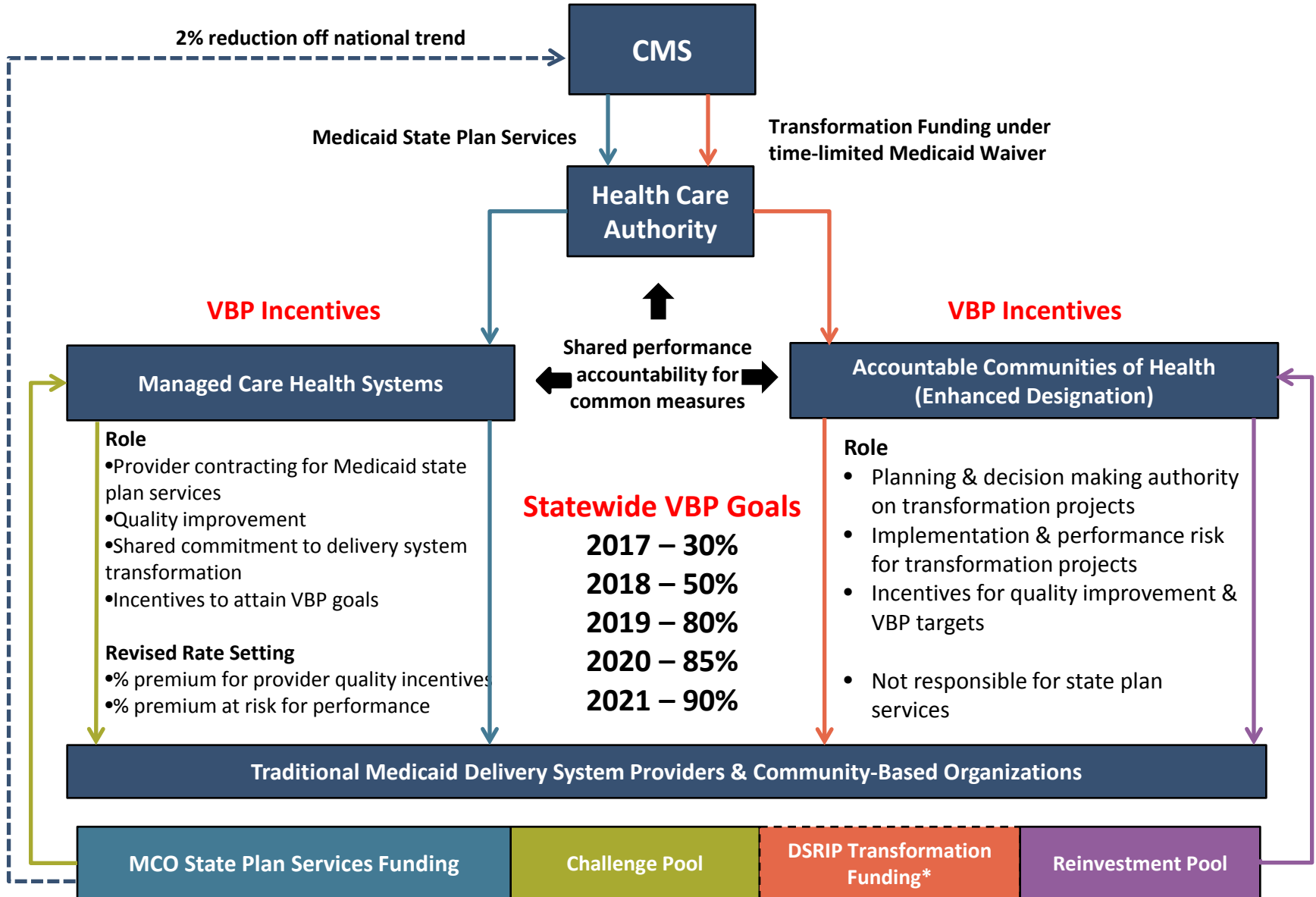
- Project oversight and monitoring
 - Relationship to performance incentives
 - How can course corrections be made?
- Project funding
 - Budgeting
 - Funds flow
 - Incentive payments
 - Accounting and reporting
- Project evaluation and reporting
 - What will be the reporting requirements?



Implications & Considerations

- Project sustainability
 - How is sustainability defined?
 - How is sustainability demonstrated and measured?
 - What assurances will be needed?
 - Calculation and reinvestment of savings?
 - Links to MCOs and provider systems?

Washington State Value-Based Purchasing Framework



*Time Limited – 5 years



Value-Based Payment Considerations

- VBP is a critical element for CMS
- MCHS and ACH roles and relationships
 - Working together to achieve the same goals
- Defining “value”
- How projects are implemented/funded
 - Transformation projects should support VBP goals
- Achieving and sustaining the vision of a transformed system



Where to find more information

http://www.hca.wa.gov/hw/Pages/medicaid_transformation.aspx

Available resources

- Project Toolkit Framework
- Updated FAQ and fact sheets
- Waiver application
- Previous webinar presentations (slides & recordings)
- Updates on workgroup activities

Send questions and comments to:

Medicaidtransformation@hca.wa.gov

For more information, contact:

Website:

www.hca.wa.gov/hw

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